Financial statements

Consolidated balance sheet

At December 31, 2011

| | | 2011 | 2010 |
|--|---|-------|---------|
| ASSETS | Notes | £m | £m |
| | | | |
| Non-current assets Intangible assets | | 882 | 2,884 |
| | ······ | | |
| Property, plant and equipment | | 338 | 2,136 |
| Investments – joint ventures and associates | ••••••••••••••••••••••••••••••••••••••• | 680 | 393 |
| Investments – other | 10 | 10 | |
| Other financial assets | | 327 | |
| Deferred tax assets | 4 | 368 | 451 |
| Post-retirement scheme surpluses | 19 | 503 | 164 |
| | 8, | 108 | 6,410 |
| Current assets | | | |
| Inventories | • | 561 | 2,429 |
| Trade and other receivables | 12 4 , | 009 | 3,943 |
| Taxation recoverable | | 20 | 6 |
| Other financial assets | 17 | 91 | 250 |
| Short-term investments | | 11 | 328 |
| Cash and cash equivalents | 13 1, | 310 | 2,859 |
| Assets held for sale | 14 | 313 | 9 |
| | 8, | 315 | 9,824 |
| Total assets | 16, | | 16,234 |
| LIABILITIES | | | |
| | | | |
| Current liabilities | 15 | (20) | |
| Borrowings | 15 | (20) | (717 |
| Other financial liabilities | | (111) | (105 |
| Trade and other payables | 16 (6, | 236) | (5,910 |
| Current tax liabilities | (| 138) | (170 |
| Provisions for liabilities and charges | 18 (| 276) | (276 |
| Liabilities associated with assets held for sale | 14 (| 135) | - |
| | (6, | 916) | (7,178) |
| Non-current liabilities | | | |
| Borrowings | 15 (1 , | 184) | (1,135) |
| Other financial liabilities | 17 | 919) | (945 |
| Trade and other payables | 16 (1, | 314) | (1,271 |
| Deferred tax liabilities | | 445) | (438 |
| Provisions for liabilities and charges | • | 226) | (158) |
| Post-retirement scheme deficits | ······ | 900) | (1,020) |
| | | 988) | (1,020) |
| Total liabilities | | 904) | (12,255 |
| | () | | (12)200 |
| Net assets | 4, | 519 | 3,979 |
| EQUITY | | | |
| Equity attributable to ordinary shareholders | | | |
| Called-up share capital | 20 | 374 | |
| ****** | 20 | 5/4 | |
| Share premium account | | - | 133 |
| Capital redemption reserve | | 173 | 209 |
| Cash flow hedging reserve | | (52) | (37 |
| Other reserves | | 433 | 527 |
| Retained earnings | 3, | 590 | 2,769 |
| | 4, | 518 | 3,975 |
| Non-controlling interests | | 1 | 4 |
| Total equity | 4, | 519 | 3,979 |

The financial statements on pages 72 to 118 were approved by the Board on February 8, 2012 and signed on its behalf by:

Sir Simon Robertson Chairman

Mark Morris Finance Director

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